

### EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)

pl. M. Skłodowskiej-Curie 5, 60-965 Poznań

# **COURSE DESCRIPTION CARD - SYLLABUS**

Course name

Lean production and logistcs

Course

Field of study Year/Semester

Logistics 1/2

Area of study (specialization) Profile of study

Corporate Logistics general academic
Level of study Course offered in

Second-cycle studies Polish

Form of study Requirements

Number of hours

part-time

Lecture Laboratory classes Other (e.g. online)

14

Tutorials Projects/seminars

14

**Number of credit points** 

5

#### Lecturers

Responsible for the course/lecturer:

Responsible for the course/lecturer:

elective

Ph.D., D.Sc. Eng. Łukasz Hadaś, University

Professor

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**Prerequisites** 



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The student knows the basic concepts related to the management of production. The student has the ability to perceive and interpret the phenomena occurring in the field of management. The student is aware of the impact of waste on the efficiency of the production system.

#### **Course objective**

The aim of the course is present to students of Lean Management as a management concept. Students are expected to master the basic principles of Lean and the use tools of Lean Production in the improvement process.

# **Course-related learning outcomes**

#### Knowledge

- 1. Student knows the Lean Production and its basic concepts [P7S WG 02]
- 2. Student knows the concept of value stream mapping [P7S\_WG\_03]
- 3. Student knows the types of waste in the production system [P7S WG 05]
- 4. Student knows Lean principles and their application in the area of production and logistics [P7S WG 08]
- 5. The student knows the basic Lean Management tools used in production and logistics [P7S WK 01]

#### Skills

- 1. Student is able to indicate improvements in the production process in the field of waste elimination [P7S\_UW\_04]
- 2. Student is able to design an enterprise logistics system using Lean tools and techniques [P7S UW 05]
- 3. The student is able to design the analysis process to evaluate the proposed solutions based on Lean Management tools [P7S\_UK\_01]

## Social competences

The student is aware of the responsibility for their own work and readiness to comply with the rules of teamwork and taking responsibility in the project group - [P7S KR 01]

### Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

#### Formative assessment:

a) For the project: on the basis of progress in the implementation stages of the project, and knowledge of the issues necessary to carry b) for the lecture: on the basis of answers to questions about the topics covered in previous lectures or partial test

Summative assessment



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a) For the project: on the basis of (1) the quality of the project (2) answers to questions about the project b) for the lecture: on the basis of colloquium - written work on the issues discussed during the lecture or test. The exam can be applied after obtaining the ratings of the project and the laboratory. The exam is passed, after giving the correct answers to most questions, passing the threshold of 50% of the points

### **Programme content**

#### Lectures:

Presentation of the origins of Lean management, history of development of the Toyota Production System (TPS). Tools and conceptions: Open-book management, kanban, TPM - Total Productive Maintenance, Multi-process handing, Single-Piece Flow (continuous flow), 5S, 5W1H, Visual Management, Kaizen, Poka-Yoke. Organization of the work on the principles of 5S and standardized work. Techniques for mapping of business processes. Single Minute Exchange or Dies (SMED). JiT and JIS. Principles of Lean Production: Specify Value; Identify the Value Stream, Flow, Pull, Perfection.

## Project:

Value Stream Mapping. Current and future stage, Separation of value streams, production takt time calculation, Yamazumi chart, Production logistics: layout, milk runner, kanban. Stock management.

Flow control of material flow in the production hall (decision-making game)

# **Teaching methods**

Lecture: Information lecture, problem lecture

Projects: project method

### **Bibliography**

#### Basic

- 1. Hadaś Ł. Cyplik P., TOC i Lean Production, Idea, narzędzia, praktyka zastosowania, Wydawnictwo Politechniki Poznańskiej, Poznań, 2013
- 2. Rother M., Shook J., Naucz się widzieć. Eliminacja marnotrawstwa poprzez mapowanie strumienia wartości, Wrocław Center for Technology Transfer, Wrocław 2003.
- 3. Rother M., Hans R., Tworzenie ciągłego przepływu. Przewodnik dla menadżerów, inżynierów i pracowników produkcji, Wrocław Center for Technology Transfer, Wrocław 2004.

#### Additional

1. Womack James P., Jones Daniel T., Odchudzanie firm - eliminacja marnotrawstwa- kluczem do sukcesu, Centrum Informacji Menedżera, Warszawa 2001.2. Liker J. K., Droga Toyoty. 14 zasad zarządzania wiodącej firmy produkcyjnej świata, MT Biznes, Warszawa 2005



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2. Liker J. K., Droga Toyoty. 14 zasad zarządzania wiodącej firmy produkcyjnej świata, MT Biznes, Warszawa 2005

# Breakdown of average student's workload

	Hours	ECTS
Total workload	125	5,0
Classes requiring direct contact with the teacher	40	1,5
Student's own work (literature studies, preparation for	85	3,5
classes/tutorials, written preparation of project, preparation for		
colloquium) <sup>1</sup>		

4

<sup>&</sup>lt;sup>1</sup> delete or add other activities as appropriate